

THE ACADEMY

Developing Liverpool

RESEARCHING

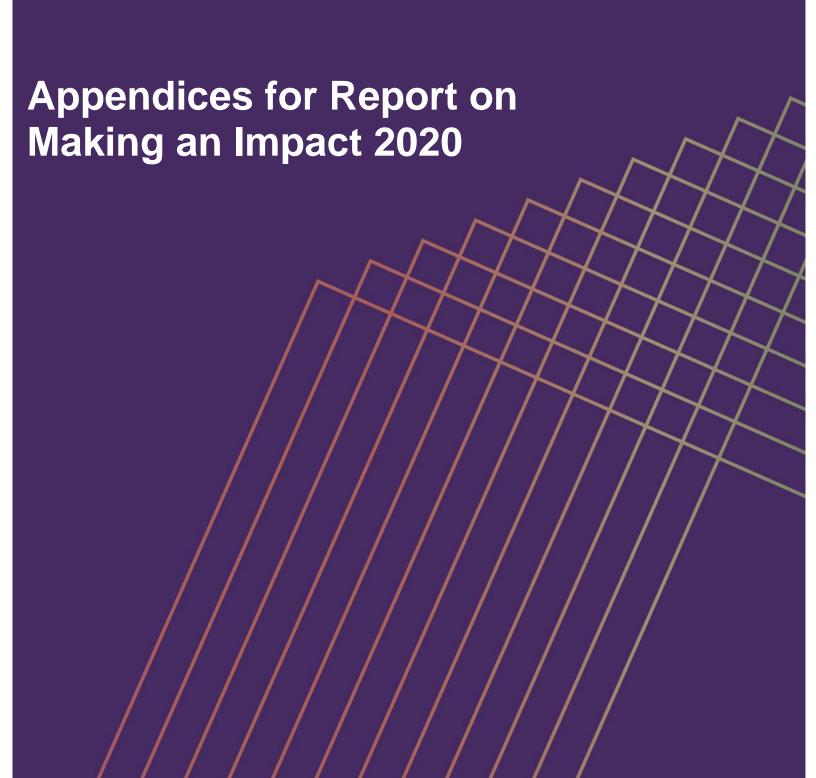


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Appendix 1: Mapping Making an Impact 2020 across the RDF

Making	an Impact 2020	Domain A: K	•	nd	Domain B:	Personal Effect	iveness	Domain C: Res	search Governan	ce and	Domain D:	Engagement, Influer	nce and Impact
Week	Title	A1: Knowledge base	A2: Cognitive Abilities	A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
1	Developing a commerical proposal	A1: Knowledge base				B2: Self- Management		C1: Professional Conduct		C3: Finance, Funding and Resources	D1: Working with Others		D3: Engagement and Impact
_	Getting attention -Elevator pitching		A2: Cognitive Abilities				B3: Professional and Career Development	C1: Professional Conduct			D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Impactful Leadership Part I			A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct			D1: Working with Others		
	Talk from Vice Chancellor: UoL's commitment to the SDGs	A1: Knowledge base	A2: Cognitive Abilities	A3: Creativity			B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Demonstrating Impact using the UN Sustainable Development Goals	A1: Knowledge base	A2: Cognitive Abilities	A3: Creativity			B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	1:1 Career consultations for Researchers				B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development						
	Managing project delivery			A3: Creativity		B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Making an Impact on Culture	A1: Knowledge base	A2: Cognitive Abilities	A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Making Civic Engagement even more important.	A1: Knowledge base	A2: Cognitive Abilities	A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact

Making	an Impact 2020	Domain A: K	(nowledge a	nd	Domain B:	Personal Effect	iveness	Domain C: Res Organisation	search Governan	ce and	Domain D:	Engagement, Influer	nce and Impact
1	Knowledge Transfer Partnerships: unique three way partnerships that create real impact and drive innovation	A1: Knowledge base	A2: Cognitive Abilities	A3: Creativity	B1: Personal Qualities	B2: Self- Management		C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	
	KEYNOTE: Research Culture: From lab to lobbying	A1: Knowledge base	A2: Cognitive Abilities	A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Impactful Leadership Part II			A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct			D1: Working with Others		
	Starting out as a research degree supervisor I: what do supervisors do?						B3: Professional and Career Development				D1: Working with Others		
	Starting out as a research degree supervisor il: how can I be an effective supervisor?						B3: Professional and Career Development				D1: Working with Others		
	Exploring and Sharing Research through poetry		A2: Cognitive Abilities	A3: Creativity			B3: Professional and Career Development					D2: Communication and Dissemination	D3: Engagement and Impact
	Cafe Culture				B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management		D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Emotional intelligence in Leadership				B1: Personal Qualities	B2: Self- Management			C2: Research Management		D1: Working with Others		D3: Engagement and Impact
	Alumni- Making an Impact as an Entrepreneur	A1: Knowledge base	A2: Cognitive Abilities	A3: Creativity	B1: B2: Personal Self- Qualities Manager		B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
Z	Different not wrong: communicating with impact			A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct			D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Habits for resilience part 1			A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact

g an Impact 2020	Domain A: K	_	nd	Domain B:	Personal Effect	iveness	Domain C: Re Organisation	search Governar	ice and	Domain D	Engagement, Influe	nce and Im
Imposter Syndrome				B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development						D3: Engagem and Impa
Boosting the impact of your publications						B3: Professional and Career Development					D2: Communication and Dissemination	D3: Engagem and Impa
Habits for resilience part 2			A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagen and Imp
Attracting your own funding					B2: Self- Management	B3: Professional and Career Development			C3: Finance, Funding and Resources			
Social media bootcamp			A3: Creativity								D2: Communication and Dissemination	
Habits for resilience part 3			A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagen and Imp
Entrepreneurial thinking for researchers: startups, innovation & impact						B3: Professional and Career Development						
KEYNOTE: The impact journey: have we reached the end?	A1: Knowledge base	A2: Cognitive Abilities	A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engager and Imp
Global challenges research for impact in low and middle income countries	A1: Knowledge base					B3: Professional and Career Development			C3: Finance, Funding and Resources	D1: Working with Others		D3: Engager and Imp
Habits for Resilience part 4			A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engager and Imp
Safeguarding in Research	A1: Knowledge base					B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engager and Imp
Open Research					B2: Self- Management	B3: Professional and	C1: Professional Conduct	C2: Research Management		D1: Working	D2: Communication and Dissemination	D3: Engager

Making	an Impact 2020	Domain A: K	Cnowledge and Abilities	d	Domain B:	Personal Effect	iveness	Domain C: Res	search Governan	ice and	Domain D	Engagement, Influer	nce and Impact
							Career Development				with Others		
2	More than a job- Former postdocs share their experience beyond academia						B3: Professional and Career Development				D1: Working with Others	D2: Communication and Dissemination	
	Standing out from the crowd												
	Research impact - maximizing and measuring change												
	1:1 career consultations for researchers				B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development						
3	1:1 career consultations for researchers				B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development						
J	KEYNOTE: Knowledge exchange concordat: Why, What and when and next steps for the Knowledge Exchange Framework	A1: Knowledge base		A3: Creativity	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Speeding reading in a digital world				B1: Personal Qualities	B2: Self- Management			C2: Research Management				
	Meet the teams of RPI	A1: Knowledge base				Ü	B3: Professional and Career Development		C2: Research	C3: Finance, Funding and Resources	D1: Working with Others		
	Ducks, metadata and Impact, yes really!	A1: Knowledge base				B2: Self- Management	B3: Professional and Career Development		C2: Research Management			D2: Communication and Dissemination	D3: Engagement and Impact
	Thriving through change with resilience			A3: Creativity	B1: Personal Qualities	B2: Self- Management			C2: Research Management		D1: Working with Others		
	Who's reading your research? Using Altmetric to track the reach and potential impact of your work	Knowledge									D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact

Making	an Impact 2020	Domain A: K	nowledge and Abilities		Domain B:	Personal Effecti	veness	Domain C: Res	search Governan	ce and	Domain D:	Engagement, Influer	nce and Impact
3	Remote impact: How to make an impact when you work remotely			_	B1: Personal Qualities	B2: Self- Management	B3: Professional and Career Development	C1: Professional Conduct			D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Aim to win your next grant by building impact in from the beginning.						B3: Professional and Career Development		C2: Research Management	C3: Finance, Funding and Resources			D3: Engagement and Impact
	1:1 career consultations for researchers					B2: Self- Management	B3: Professional and Career Development						
	Inside the Mind of an Enterprising Researcher												
	Find research funding with Research Professional	A1: Knowledge base				B2: Self- Management	B3: Professional and Career Development			C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Consultancy: How to use your expertise to generate impact and help raise your profile											D2: Communication and Dissemination	D3: Engagement and Impact
	Creating Impactful Research Stories		A: Cr	reativity	B1: Personal Qualities		B3: Professional and Career Development					D2: Communication and Dissemination	D3: Engagement and Impact
	1:1 career consultations					B2: Self- Management	B3: Professional and Career Development						
	Blogging your research		A3 Cr	reativity	B1: Personal Qualities		B3: Professional and Career Development					D2: Communication and Dissemination	D3: Engagement and Impact
	Engaging with policy makers: practical tips to help you change the world		A3 Cr	3: reativity			B3: Professional and Career Development			C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact
	Prosper Portal							C1: Professional Conduct	C2: Research Management	C3: Finance, Funding and Resources	D1: Working with Others	D2: Communication and Dissemination	D3: Engagement and Impact

Appendix 2: Participant Profile by Institute or School

Session	HLS				S&E								Othe	er		
	LCMS	IVES	PH	ISMIB	Engineering	SoPS	EE	SoES	ULMS	LSJ	HLC	Arts	RPI	Academy	Libraries, Museums and Galleries	Other
Developing a commerical proposal	2	4	2	1	6	3	3	0	0	0	0	1	5	1	0	1
Getting attention - Elevator pitching	6	3	3	3	3	4	2	0	1	1	4	3	1	2	0	3
Impactful leadership Part 1/2	11	7	6	3	5	5	2	0	0	1	3	3	3	3	0	6
TALK: The UN's Sustainable Development Goals, COVID-19 and our research	7	9	7	6	10	3	2	9	7	1	10	9	11	3	0	35
Demonstrating Impact using the UN Sustainable Development Goals	2	6	1	0	10	1	3	0	1	0	4	3	5	0	0	7
1:1 career consultations for researchers	1	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0
Managing project delivery	6	3	5	0	5	5	1	0	0	0	3	1	1	0	0	8
Making an Impact on Culture	0	4	2	2	0	1	1	0	0	1	4	6	3	0	0	3
Making Civic Engagement even more important in a post Covid world: How can we do that?	1	2	3	0	0	2	2	1	1	0	0	2	3	1	0	4
Knowledge Transfer Partnerships: unique three way partnerships that create real impact and drive innovation	2	4	4	0	3	0	9	1	2	1	2	2	3	1	0	3
KEYNOTE: Research culture: From lab to lobbying	12	6	6	1	3	4	3	2	0	2	3	1	3	8	1	7
Impactful leadership Part 2/2	12	6	4	3	6	5	2	2	1	1	4	2	2	2	0	4
Starting out as a research degree supervisor I: what do supervisors do?	9	5	9	2	4	3	1	1	0	0	1	4	0	1	0	0

Session	HLS								HSS				Othe	r		
,	LCMS	IVES	PH	ISMIB	Engineering	SoPS	EE	SoES	ULMS	LSJ	HLC	Arts	RPI	Academy	Libraries, Museums and Galleries	Other
Starting out as a research degree supervisor il: how can I be an effective supervisor?	10	4	12	1	1	4	1	2	0	0	2	5	0	1	0	0
1:1 career consultations for researchers	1	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0
Exploring and Sharing Research Through Poetry	0	3	2	2	0	0	0	0	0	1	3	1	3	3	0	1
1:1 career consultations for resesearchers	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1
Cafe Culture	5	2	2	1	0	2	0	0	0	1	0	1	0	0	1	0
Cafe Culture	0	2	2	0	0	1	2	0	0	1	1	0	0	1	0	1
Emotional intelligence in leadership – why does it matter?	10	10	2	2	4	2	4	0	4	3	0	5	2	1	2	7
Alumni- Making an Impact as an Entrepreneur	8	3	3	5	2	3	1	0	0	0	0	0	1	5	0	6
Different not wrong: communicating with impact	6	2	2	2	1	3	2	1	0	1	1	3	0	0	1	4
<u>Habits for resilience</u> (Part 1)	7	9	5	2	2	7	3	2	4	0	5	5	0	0	1	3
Imposter Syndrome - is it real?	11	10	7	4	2	4	3	2	5	1	4	4	4	2	0	8
Boosting the impact of your publications	9	3	7	2	3	4	2	7	1	1	6	9	0	1	1	2
Habits for resilience (Part 2)	6	8	2	0	2	5	3	1	3	0	5	4	0	0	2	4
Attracting your own funding	6	9	4	4	6	5	2	6	3	0	4	6	1	1	0	2
Social media bootcamp	7	8	13	2	1	3	3	3	1	2	5	4	3	2	0	0
Habits for resilience (Part 3)	5	7	5	0	1	4	3	2	4	0	5	2	0	0	2	2
Entrepreneurial thinking for researchers: startups, innovation & impact	1	3	4	2	3	5	2	4	2	1	2	1	5	4	0	3
KEYNOTE: The impact journey: have we reached the end?	0	2	8	0	0	1	3	0	2	4	3	9	6	3	0	9

Session	HLS				S&E				HSS				Othe	r		
	LCMS	IVES	PH	ISMIB	Engineering	SoPS	EE	SoES	ULMS	LSJ	HLC	Arts	RPI	Academy	Libraries, Museums and Galleries	Other
Global challenges research for impact in low and middle income countries	5	13	5	2	3	3	1	6	2	0	7	11	3	0	0	14
Habits for Resilience (Part 4)	5	8	1	1	1	3	3	2	4	0	4	3	0	0	2	2
Safeguarding in Research	2	1	4	1	3	1	0	0	1	0	6	1	2	0	0	0
Open Research - what does it mean and what is it all about?	3	4	2	1	0	1	1	1	2	4	2	0	4	1	0	1
More than a job	8	6	8	10	5	6	1	4	3	0	3	1	0	3	0	4
Standing out from the crowd	5	7	9	4	2	6	3	4	2	0	5	4	0	1	0	4
Research impact - maximizing and measuring change	3	5	4	0	1	3	1	0	3	2	3	6	3	1	0	3
1:1 career consultations for researchers	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0
1:1 career consultations for researchers	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0
KEYNOTE: KEF	1	6	7	0	3	1	2	0	3	3	2	2	15	1	1	9
Speed reading in a digital world	8	8	9	1	3	5	1	1	2	2	5	3	0	0	0	5
Meet the teams of RPI	0	3	4	0	3	0	4	1	1	0	1	5	7	0	0	3
Ducks, metadata and Impact, yes really!	2	4	1	0	0	1	1	1	0	2	4	2	0	1	0	0
Thriving through change with resilience	5	7	3	4	0	3	2	0	2	0	1	1	1	0	0	3
Who's reading your research? Using Altmetric to track the reach and potential impact of your work	3	5	6	1	2	3	2	1	1	1	5	5	2	1	0	1
Remote impact: How to make an impact when you work remotely	2	4	1	0	1	3	0	0	0	2	3	0	1	1	0	0
Aim to win your next grant by building impact in from the beginning	5	5	2	2	2	1	1	1	1	0	4	6	0	0	0	1
1:1 career consultations for researchers	0	0	1	0	0	0	0	0	0	0	1	0	0	0	0	0
Inside the Mind of an Enterprising Researcher	3	6	4	2	0	1	2	0	1	1	0	0	0	0	0	1

Session	HLS				S&E				HSS				Othe	r		
	LCMS	IVES	PH	ISMIB	Engineering	SoPS	EE	SoES	ULMS	LSJ	HLC	Arts	RPI	Academy	Libraries, Museums and Galleries	Other
Find research funding with Research Professional	5	6	1	3	4	5	4	1	0	0	2	5	1	1	0	1
Consultancy: How to use your expertise to generate impact and help raise your profile	4	6	2	0	3	5	3	2	2	2	6	3	5	2	0	3
<u>Creating Impactful</u> <u>Research Stories</u>	4	6	9	4	2	5	4	6	3	3	5	3	0	3	1	2
1:1 career consultations for researchers	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1
Blogging your research	5	6	7	4	3	4	5	2	3	2	8	1	0	3	0	0
Engaging with policy makers: practical tips to help you change the world	3	8	5	1	2	5	1	7	3	2	4	3	3	0	0	4
<u>Prosper Portal</u>	8	10	10	10	10	7	5	4	2	1	5	2	3	4	0	7

Key LCMS – Life Course and Medical Sciences, IVES- Institute of Infection Veterinary and Ecological Sciences, IPH- Institute of Population Health, ISMIB – Institute of Integrative Systems, Molecular and Integrative Biology. SoPS- School of Physical Sciences, EE – School of Electrical Engineering, Electronics and computer science, SoES- School of Environmental Sciences. ULMS- University of Liverpool Management School, LSJ- School of Law and Social Justice, HLC- School of Histories, Languages and Cultures.

Appendix 3: Sample Planning Email

Dear << name>>

I hope you're well. Our Making an Impact series involves sessions as part of the University's research staff development programme, giving researchers, particularly early career researchers, the opportunity to meet and engage first hand with key research and industry stakeholders.

Building upon the success of our last two events, Making an Impact 2020 will again be focused on Impact Clusters which will be dovetailed with elements consisting of a Knowledge and Skills Axis, (detailed in the table below)

lm	pact Clusters	Knowledge and Skill Axis
0	Making an Impact on the digital agenda	A. Research partnerships
0	Making an Impact on the Environment or Quality	B. Working with business
	of Life	C. Working with the public and third sector
0	Making an Impact on Culture	D. Skills, enterprise and entrepreneurship
0	Making an Impact on society or quality of life	E. Local growth and regeneration
0	Making an Impact on Public Policy or Services	F. IP and commercialisation
0	Making an Impact on the Economy	G. Public and community engagement
0	Making an Impact beyond Academia	

Focusing on the impact clusters and the knowledge and skill axis that make up the attached framework, it would be great to have your input as part of the Making an Impact 2020 programme.

Action required: I would be grateful if you could confirm

- 1. Your interest and general availability within the dates 1st -19th June 2020
- 2. Topics for potential workshops that you could facilitate (please feel free to propose more than one) along with
 - a. Durations of each session
 - b. Cost per session, including estimated travel costs

Once endorsed, we can then work around the time you need, the days that you could do.

The steering group reports back early March, so if you could let me know by close of play Friday 21st February, that would be much appreciated.

I look forward to hearing from you. Many thanks.

Best Wishes

<<name>>

Appendix 4: Sample booking form.

Making an Impact 2020 1st 19th June 2020

Online Event

Session Booking Form

Please return completed forms to: angela.midgley@liverpool.ac.uk by

17th April 2020

Please note that all fields are mandatory

'Catchy' Session Title (15 words max) Due to design	
constraints on the website and online platforms,	
only 15 words will be included in the title	
Description for Eventbrite (100 words max) How	
will participants benefit from your session? (Try to	
draw attention to your exciting session. Please see	
this example)	
Session Outcomes	By the end of this session, participants will be able to:
Please list some bullet points about what	•
participants will be able to do by the end of this	
session	
Presenter's name and brief biography (if more	
than one, please give all presenters' details) (This	
will be used to introduce your session, and will also	
be included on the Eventbrite page)	
Possentania T. Stan Handler in Inc.	
Presenter(s) Twitter Handles (please specify which social media if other than Twitter)	
social media ij otner than Twitter)	
Presenter's contact number (preferably a mobile	
number) (If more than one presenter, please	
specify names)	
Proposed duration of session.	
Does this include time for a webchat following the	
session?	
Specific questions to be asked of attendees	
before the session.	
Are there any questions you would like to be	
added to the Eventbrite page that you would like	
to be asked of those that register for your	
session(s)? (We already ask them what they hope	
to get from participation, and will share that with	
you in advance of your session)	
Format of Session (i.e. live webinar, pre-recorded	
video)	
Can the session be presented live or pre recorded?	
If pre-recorded, would you be happy to be	
involved in a 15-30min webchat or Tweet chat at	
the time that your session is made available?	
Please give a breakdown if possible, of how you	
envision the online session will take place.	

Software required (i.e. Gotowebinar, Teams).										
Please state whether you already have access to										
this software or would need The Academy to set										
up a session for you to host.										
Is there any pre-work that you will require us to)					
send to parti	cipants?			☐ Yes	s (I	will send the	pre-work clos	er to t	he session)	
If yes, please	give details o	of how far ir	n advance you	Detai	-		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,	
might expect	the pre-wo	rk to be sei	nt, to help us	Details.						
with our plan	ning for this	online activ	vity.							
Digital resou	rces that	Resources	that can be ma	de R	Resc	ources for th	e Making an	Reso	urces only fo	r those
can be provi	ded with	publicly av	vailable on the	Ir	mp	act staff intr	anet	who	register for t	he session
this session.		Making ar	n Impact websit		-	uiring UoL s				
We would like	e to		•		•		<u> </u>			
signpost part	ricipants to									
a list of resou	-									
(hyperlinks to										
videos, TED to										
podcasts, oth										
websites, you										
etc) that acco										
your session										
reference bef										
during and af										
session. Pleas										
know any you										
currently awa										
_	-									
	whether you can provide links to further									
resources in t	-									
		tattondos	es that you							
recommend			es that you							
	-		rmat, we can't							
		-	levels, so we							
	•		sed, to account							
			aren't able to							
engage for vo										
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Appendix 5: The Academy's Communication Strategy

(To be supplemented with comms by ERMC)

Date of	Prioritised	Tactic/Engagement activity/channel*	Strategy/Focus of Comms/Key message(s)
Activity w/c 17th February Save the Date	Audience All staff	 Staff news article (plus inclusion in Weekly staff newsletter) Tweets from @LivResearcher tagging @UoL_RSA @LivUniAcademy, @livUniPeople and @livuniresthemes (Social media hashtag: #: #unilivimpact20) RSA mailing list + RSA steering group liaison committee members for dissemination at their local levels) + reminder emails a few days before event 	 The Academy offers a comprehensive programme of development opportunities for its research staff to identify new potential routes to develop and progress their careers take ownership of and learn how to embed continuous professional development in their work grow their social and professional networks Making an Impact is an annual programme of events which aims to provide rich, varied and high-quality development opportunities for researchers, academics and researcherlated professional services staff at all stages of their career with opportunities offered across all Faculties.
w/c 23 rd March	Academic, research and research- related professional staff	- Faculty R&I Managers for inclusion in the Faculty/Institute/School newsletters/bulletins	 Promote how research staff can gain hands-on experience in networking, building interdisciplinary collaborations and developing their innovative research ideas to create impact. Signpost to Researcher pages in particular "Making an Impact pages.
w/c 27 th April Programme Launch and registration open.	Academic, research and research- related professional staff	 Staff news article (plus inclusion in Weekly staff newsletter) Promotional video Update webpage -Programme to be available in week by week table format. Tweets from @LivResearcher tagging @UoL_RSA @LivUniAcademy, @livUniPeople and @livuniresthemes (Social media hashtag: #unilivimpact20) RSA mailing list + RSA steering group liaison committee members for dissemination at 	 Promote how research staff can gain hands-on, tailored experience in networking, building interdisciplinary collaborations and developing their innovative research ideas to create impact. Signpost to Researcher pages in particular "Making an Impact pages. Link to promotional video. Encourage colleagues register for sessions. Highlight blended approached/online resources. Consulted with Disability Network to make sure sessions are accessible for all staff members. Communicate the need to register soon due to high demand for sessions.

Date of Activity	Prioritised Audience	Tactic/Engagement activity/channel*	Strategy/Focus of Comms/Key message(s)
		their local levels) + reminder emails a few days before event	
w/c 18 th May MAI 2020 Launch Highlight blended approach	Academic, research and research- related professional staff	 Staff news article (plus inclusion in Weekly staff newsletter) Tweets from @LivResearcher tagging @UoL_RSA @LivUniAcademy, @livUniPeople and @livuniresthemes (Social media hashtag: #unilivimpact2020) Update webpage full programme. RSA mailing list + RSA steering group liaison committee members for dissemination at their local levels) + reminder emails a few days before event Faculty R&I Managers for inclusion in the Faculty/Institute/School newsletters/bulletins 	 Promote how research staff can gain hands-on experience in networking, building interdisciplinary collaborations and developing their innovative research ideas to create impact. Promoting launch of MAI 2020 on the 1st June 2020. Signpost to Researcher web pages in particular Making an Impact and MAI framework. Highlight Developing practice podcast and MAI takeover. Link to promotional video. Highlight livestream keynote Remind to register Particularly sessions low in registration numbers
w/c 1st June 1st Week of MAI – highlight keynote	Academic, research and research- related professional staff	 Staff news article (plus inclusion in Weekly staff newsletter) Tweets from @LivResearcher tagging @UoL_RSA @LivUniAcademy, @livUniPeople and @livuniresthemes (Social media hashtag: #unilivimpact2020) RSA mailing list + RSA steering group liaison committee members for dissemination at their local levels) 	 Signpost to Researcher web pages in particular Making an Impact and MAI framework. Share programme link MAI takeover podcast. Link to promotional video. Remind to register Competition (Twitter?)
w/c 8 th June 2 nd week of MAI	Academic, research and research- related professional staff	 Staff news article (plus inclusion in Weekly staff newsletter) Tweets from @LivResearcher and @UoL_RSA tagging @LivUniAcademy, 	 Promote how research staff can gain hands-on experience in networking, building interdisciplinary collaborations and developing their innovative research ideas to create impact. Signpost to Researcher web pages in particular Making an Impact and MAI framework.

Date of Activity	Prioritised Audience	Tactic/Engagement activity/channel*	Strategy/Focus of Comms/Key message(s)
Highlight of week 2		 @livUniPeople and @livuniresthemes (Social media hashtag: #UoLRSA) RSA mailing list + RSA steering group liaison committee members for dissemination at their local levels) Faculty R&I Managers for inclusion in the Faculty/Institute/School newsletters/bulletins 	 Share programme link Highlight podcasts Remind to register Winner of competition
Monday 15 th June 2020 3 rd Week of MAI Highlight of week 3 Last chance to be involved	Academic, research and research- related professional staff	 Staff news article (plus inclusion in Weekly staff newsletter) Tweets from @LivResearcher (tagging other Faculties and Institutes) and @UoL_RSA @LivUniAcademy, @livUniPeople and @livuniresthemes and @livuninews if possible (Social media hashtag: #unilivimpact2020) RSA (mailing list + meetings + RSA steering group liaison committee members for dissemination at their local levels) 	 Promote how research staff can gain hands-on experience in networking, building interdisciplinary collaborations and developing their innovative research ideas to create impact. Signpost to Researcher web pages in particular Making an Impact and MAI framework. Share programme link Highlight podcasts Remind to register Winner of competition

^{*} To be supplemented by additional Comms and PA support where possible with web content being updated and promoted using central mechanisms

Appendix 6: Tweet sheet for Making an Impact 2020

#unilivimpact20

Thinking up tweets can take time, so we've come up with a few for you to paste or adapt. If you do tweet, please share your images and thoughts with us using our official Making an Impact 2020 hashtag: #unilivimpact20 and feel free to tag us <u>@LivResearcher</u> and <u>@LivUniAcademy</u>

We have suggested some hashtags that you might like to include, but you could use additional #hashtags and @usernames.

Developing individuals' professional profile

- Is your #CV doing its job? Spruce it up by showing off the research impact that you have. Lots of courses on offer in #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Skills and approaches that increase your chances of a successful research impact: Lots of sessions to choose from: #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Build the skills you need to make #researchimpact#unilivimpact20 https://bit.ly/MAI20info
 @LivResearcher
- Develop your research impact on & off-line essential for every successful researcher. Dip in and out during #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Useful resources from #unilivimpact20 for strengthening your CV, funding, raising your profile #unilivimpact19 https://bit.ly/MAI20info @LivResearcher
- Aspire to be a leader in research impact? Dip in to #unilivimpact20 to learn and reflect on how you can be effective https://bit.ly/MAI20info @LivResearcher

Consider and plan professional development

- Reflect on the skills, knowledge and expertise needed for research impact your choice of 57 sessions during #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Zone in on skills and knowledge needed to enhance research impact in your context. Check out #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Identify and articulate your professional skills and knowledge in relation to research impact #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Kick-start your professional development by mapping a development pathway of your choice during #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- The sessions during #unilivimpact20 will help broaden your research impact outlook whatever your career plans #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Love research? Gain top tips and more for inspiring research impact and networking #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Does talking research impact take you outside your comfort zone? Try advice from #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Actions for all: 57 sessions that you can dip in and out of to address research impact and your career development #unilivimpact20 https://bit.ly/MAI20info @LivResearcher

Areas of knowledge and skill for researchers

 Get the tips for 'doing research impact' that you didn't know you needed: #unilivimpact20 https://bit.ly/MAI20info@LivResearcher

- Is it possible to create the opportunities you need in your career? Why not check out #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Best ways to approach and manage #researchimpact #unilivimpact20 https://bit.ly/MAI20info
 @LivResearcher
- Developing & leading research impact can be a time-consuming business. Learn how you can #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Researchers how do you stack up against the research impact checklist? #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Responsiveness to change and opportunity are amongst skills needed for #researchimpact #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Know what drives #researchimpact? 57 sessions to choose from across 3 weeks. Learn how to
 optimise research impact #unilivimpact20 https://bit.ly/MAI20info @LivResearcher
- Tools to optimising research impact and broadening your professional network: #unilivimpact20 https://bit.ly/MAI20info@LivResearcher

Specific sessions (with suggested images that can be saved and included in the tweet)

Tweet Image Understand what makes a compelling proposal for an investor or a customer with the #unilivimpact20 session on Developing a commercial proposal, 1st June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher Learn the principles of effectively presenting yourself to start conversations with the #unilivimpact20 session on Getting Attention: Elevator Pitching, 1st June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher Focus on authentic leadership and dealing with conflict with the unilivimpact20 session on LIVERPOOL Impactful leadership on 1st June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

ht to you by The Academy

Learn more about the University's commitments to the Sustainable Development Goals and how these relate to research activities with #unilivimpact20 Talk by Vice Chancellor Prof Dame Janet Beer, 2nd June. Visit: https://bit.ly/MAI20info @LivResearcher

Understand the UN Sustainable Development Goals and how they relate to the University of Liverpool at the #unilivimpact20 session on 2nd June. To book this or others visit:

https://bit.ly/MAI20info @LivResearcher



If you are thinking about your next steps, a personal development and career consultation with an experienced academic career coach can help provide clarity. To book this or others visit: https://bit.ly/MAI20info @LivResearcher #unilivimpact20



Recognise and avoid many of the common pitfalls of project delivery within HE-business collaborations with the #unilivimpact20 session on Managing Project Delivery, 2nd June. To book this or others visit: https://bit.ly/MAI20info
@LivResearcher



How can the cultural resources of the university help us to cope with a global pandemic, found out more at #unilivimpact20 session on Impact on culture on 3rd June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Civic University Agreements can help the people and places of our city region emerge in a more resilient and more equitable way. Learn more at #unilivimpact20 session on Making Civic Engagement even more important in a post COVID world. Visit: https://bit.ly/MAI20info
@LivResearcher

How to create real impact and drive innovation through Knowledge Transfer Partnerships. Learn more at #unilivimpact20 session on Knowledge Transfer Partnerships on 3rd June. Book this or others visit: https://bit.ly/MAI20info
@LivResearcher





Hear more about Beth Thompson's journey from researcher to research advocate, #unilivimpact20 2nd Keynote on 3rd June, a reflection on what needs to change to make the UK one of the best places in the world to be a researcher. Visit https://bit.ly/MAI20info @LivResearcher



Focus on authentic leadership and dealing with conflict with the unilivimpact20 session on Impactful leadership on 4th June. To book this or others visit: https://bit.ly/MAI20info
@LivResearcher



The roles supervisors find themselves fulfilling, mentor, teacher, project manager, coach and counsellor are discussed at #unilivimpact20 session on Starting out as a research supervisor on 4th June. Book this or others visit:

https://bit.ly/MAI20info @LivResearcher



Explore the responsibilities of supervisors; managing the 1st few weeks of supervision; and how to work effectively in supervisory teams in #unilivimpact20 session on research supervision on 4th June. Book this or others visit:

https://bit.ly/MAI20info @LivResearcher



Use poetry to get to grips with your own research area and to share your findings with the world. To learn more book #unilivimpact20 session on Exploring and Sharing Research Through Poetry on 5th June. Book this or others visit: https://bit.ly/MAI20info @LivResearcher



Café Culture, an opportunity to talk about the challenges faced in research culture, reflect and propose solutions for how Wellcome and other parts of the system could change. Join our @UoL_RSA at #unilivimpact20 session on 5th June. https://bit.ly/MAl20info @LivResearcher





Explore the elements that define emotional intelligence and examine in detail how you can grow and further develop into becoming an effective research or academic leader at #unilivimpact20 session on 5th June. To book this or others visit: https://bit.ly/MAI20info
@LivResearcher

#unilivimpact20 session on 8th June provides advice for researchers at Liverpool who wish to go on to pursue a career in the pharmaceutical industry. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Different not wrong: Communicating with Impact. This #unilivimpact20 seminar on 8th June, will consider how your preferred communication style can impact others. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Resilience for researchers looks at 4 habits, #unilivimpact20 session on 8th June focuses on Habit 1 Recognising progress (and being comfortable with not knowing the answer). To book this or others visit: https://bit.ly/MAl20info @LivResearcher

Do you suffer from 'imposter syndrome'? #unilivimpact20 session on 8th June is aimed at anyone who wants to consider how feeling like an impostor may impact their work and explore various ways of dealing with it. To book this or others visit: https://bit.ly/MAI20info
@LivResearcher

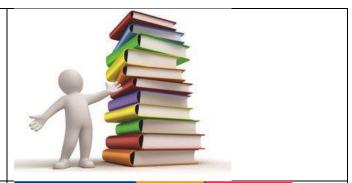






Build your own publication and communication strategy to enhance the impact of your research & raise your profile with the #unilivimpact20 session Boosting the impact of your publications 9th June. To book this or others visit:

https://bit.ly/MAI20info @LivResearcher



Resilience for researchers looks at 4 habits, #unilivimpact20 session on 9th June focuses on Habit 2 Managing your inner-voice. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Making 1-19 June an Impact 2020

Register for sessions at www.liverpool.ac.uk/researcher/making-impact 8 to you by The Academy

Learn how to demonstrate that you can propose innovative projects that attract research funding with the #unilivimpact20 session on Attracting your own funding, 9th June. To book this or others visit: https://bit.ly/MAl20info @LivResearcher

Design an individual social media strategy and explore legal considerations, privacy and openness with the #unilivimpact20 session Social Media Bootcamp, 10th June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Resilience for researchers looks at 4 habits, #unilivimpact20 session on 10th June focuses on Habit 3 - Accepting help. To book this or others visit: https://bit.ly/MAI20info @LivResearcher



Gain an understanding of entrepreneurship and the fundamentals of starting a business by attending #unilivimpact20 session on Entrepreneurial thinking for researchers; startups, innovation & impact on 10th June. To book this or others visit: https://bit.lv/MAI20info @LivResearcher Gain insight into the ESRC's experience of **Economic** understanding and enabling impact in the social sciences at #unilivimpact20 3rd Keynote on 11th and Social June. To book this or others visit: **Research Counci** https://bit.ly/MAI20info @LivResearcher Gain an understanding of the international UNIVERSITY OF LIVERPOOL development research landscape, the requirements and criteria for global challenges Making funding at #unilivimpact20 session on Global Challenges research for impact in low and an Impact 2020 middle income countries on 11th June. To book this or others visit: https://bit.ly/MAI20info Register for sessions at www.liverpool.ac.uk/resear Brought to you by The Academ @LivResearcher #LivResearcher Resilience for researchers looks at 4 habits, LIVERPOOL #unilivimpact20 session on 11th June focuses on Habit 4 Being kind to your present and future self. Making To book this or others visit: https://bit.ly/MAI20info @LivResearcher an Impact 2020 www.liverpool.ac.uk/re Brought to you by The Acc #LivResearcher Understand how safe guarding principles can be UNIVERSITY OF LIVERPOOL applied to your research at #unilivimpact20 on Safeguarding in Research on 11th June. To book this Making or others visit: https://bit.ly/MAI20info @LivResearcher an Impact 2020

Learn how to contribute to a more open research environment & why it matters to the EU, Wellcome Trust, UKRI & others with the #unilivimpact20 session Open Research - what does it mean? 11th June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher



Gain a deeper understanding of the rich variety of career opportunities available to postdoctoral researchers at #unilivimpact20 session with @prosperpostdoc on 12th June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher



Explore simple techniques to promote yourself & build your impact & reputation with the #unilivimpact20 session Stand Out From the Crowd - 12th June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher



Consider how research impact (both scholarly and socio-economic) can be maximised and evidenced with the #unilivimpact20 session Maximizing and measuring change on 12th June. To book this or others visit: https://bit.ly/MAI20info
@LivResearcher



How can advance performance in Knowledge exchange be facilitated? Learn more at #unilivimpact20 4th keynote on 15th June with Prof Trevor McMillan and Dr Hamish McAlpine. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Speed reading helps to read & understand a text more quickly. Join #unilivimpact20 interactive online session on 15th June and learn the key techniques & methods of speed reading to help you master this skill. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Research, Partnerships and Innovation (RPI) "Helping academics and partners to change the world". Meet the RPI team #unilivimpact20 session on 15th June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

How can you increase your impact by being more findable and accessible, attend #unilivimpact20 session on Ducks, metadata and impact, yes really! on 16th June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

For guidance on developing a higher level of resilience as researchers in order to thrive through change attend #unilivimpact20 session on 16th June on Thriving through change with resilience. To book this or others visit:

https://bit.ly/MAI20info @LivResearcher











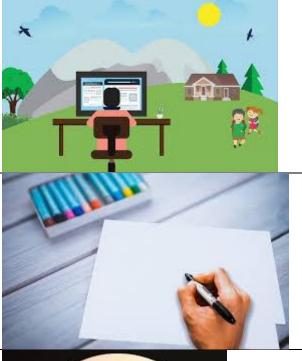
Identify the challenges associated with remote working and how to overcome them at #unilivimpact20 session Remote impact: How to make an impact remotely on 16th June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Identify the range of options available for getting your research into the public domain from the #unilivimpact20 session entitled "Aim to win your next grant by building impact in from the beginning" on 17th June. To book this or others visit: https://bit.ly/MAl20info @LivResearcher

Inside the Mind of an Enterprising Researcher is a #unilivimpact20 informal, informative virtual session on 17th June that will help researchers to understand more about how to manage themselves and their minds. To book this or others visit: https://bit.ly/MAI20info@LivResearcher

Learn more about using Research Professional - an online database for research funding opportunities at #unilivimpact20 session on 18th June. To book this or others visit: https://bit.ly/MAI20info
@LivResearcher

Learn more about how consultancy can help broaden your network, raise your profile and establishing you as an expert in your area at #unilivimpact20 session on 18th June. To book this or others visit: https://bit.ly/MAI20info
@LivResearcher





* Research Professional



Increase your impact beyond academia by using creative storytelling techniques to describe your research with the #unilivimpact20 session on Creating impactful research Stories, 18th June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Increase your research impact by drawing attention to your work online for audiences beyond your own field and academia with the #unilivimpact20 session Blogging for Research, 19th June. To book this or others visit: https://bit.ly/MAI20info @LivResearcher

Understand how to engage with policy makers effectively with the #unilivimpact20 session on Engaging with policy makers: practical tips to help you change the world on 19th June. To book this or others visit: https://bit.ly/MAI20info
@LivResearcher

The final session #unilivimpact20 on 19th June is an interactive webinar which will showcase the key features of the @Prosperpostdoc Portal and explore how it can be used to enhance career development. To book this or others visit: https://bit.ly/MAI20info @LivResearcher









Appendix 7: Making an Impact 2020 comms and marketing imagery

Used on digital signage across the University, Eventbrite and Twitter



Image used for Podcast and playlist



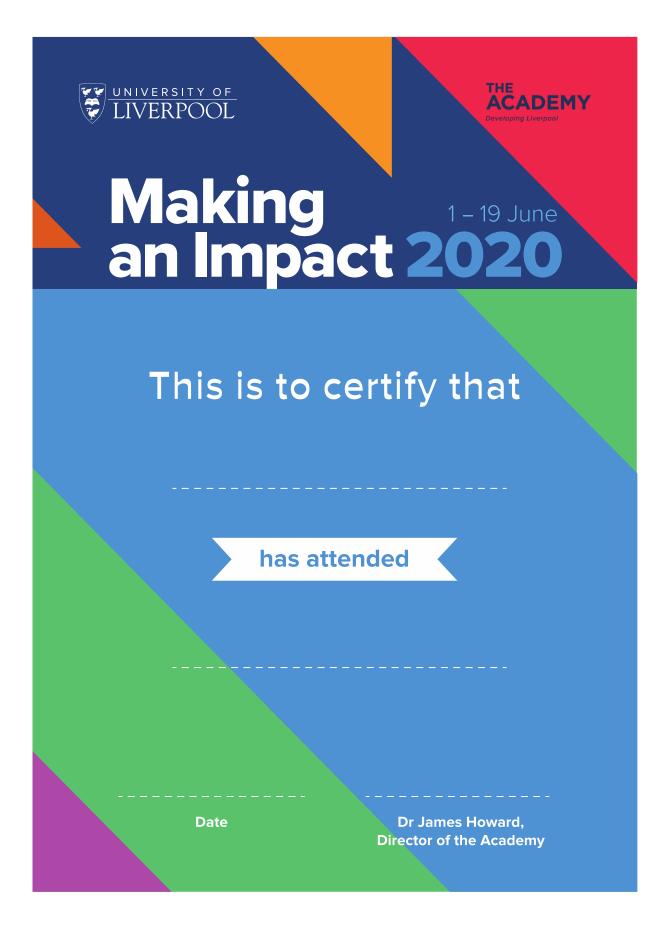
Click here for more information

Brought to you by The Academy

Image used for "Save the date" email that linked to promotional video



Image used for webpages and Eventbrite pages.



Attendance Certificate for participants

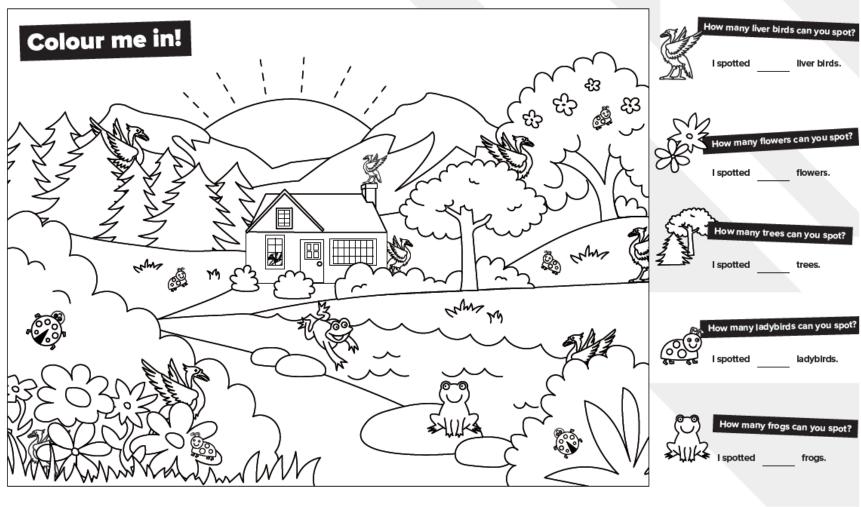




Did you know?

Making an Impact 2020

Liverpool's feathered friends who sit on top of the Royal Liver Building are named Bella and Bertie. Bella looks out to sea to ensure the boats arrive safely into port while Bertie keeps his watchful eye on the city, protecting the citizens of Liverpool.



Colouring sheet designed for children of participants and facilitators.

Appendix 8: Sample Email to Facilitators

Dear << name>>

PLEASE READ CAREFULLY: This is a very long email but contains important information and actions required of you in relation to your session, so please read until the end

Thank you again for your upcoming contribution to <u>Making an Impact 2020</u>. There has been wonderful feedback about the content of our programme and we look forward to your session(s).

Running the session/Joining instruction: A link to your session (via Zoom) will be emailed to everyone that has registered an hour before your session begins.

This invitation will also be sent out to you at **least 1 week** before your session(s), we will also provide a link to a Zoom guide for further information and FAQ on hosting a session via Zoom.

- A holding slide detailing your session will be in the specific Zoom waiting room and we recommend that
 you join the meeting 10 mins before your session so that we can meet you there and can assign you as
 co-host.
- At least one member of the Academy will be attending every session and therefore will be on hand to support if required.
- We will take 1-2mins to introduce your session and provide some "housekeeping rules" If appropriate for the style of your session, one of the academy team will be available to monitor and manage the chat. At the end of the session, we will take a few minuntes to close the session and help respond to any questions if required.

We have set up 3 drop in sessions on Zoom on Tuesday 19th May (11:30-12:00), Thursday 21st May (15:00-15:30) and Monday 25th May (14:00-14:30) so that you can discuss how the sessions will run/provide advice/answer any questions. The links are below and you are welcome to attend any of them.

<< Zoom links added>>

We have attached the programme to give you an overview of the wide and varied sessions that will be delivered by a mix of internal and external colleagues.

Making an Impact 2020 will also include a weekly <u>#unilivimpact20 Twitter</u> competition and thank you if you recommended a song to be added to the playlist. Tweeting images and thoughts using our official Making an Impact 2020 hashtag: #unilivimpact20 is encouraged. If you or your colleagues are on social media and would like to tweet about the session that you are facilitating, please do use the hashtag #unilivimpact20 and feel free to tag us @LivResearcher so that we can continue to help spread the word.

Reminder: While many appreciate having their name, photograph and associated work shared via social media, others would prefer their work not be shared. Participants will be specifically requested to respect the presenters'/facilitators' preferences and only share if permission has been given to do so. As a presenter, we would like you to state clearly at the beginning of your session whether or not you give permission for parts of your presentation to be shared on social media.

Information about the sessions which you are facilitating, including registrants' responses to the question "What do you hope to learn or how do you hope to benefit from this session?":

Session (and Eventbrite link)	Date	Time	Current registrations (as of today)	Comments/questions for speakers/facilitators
			Out of which: - Faculty of Health and Life Sciences: - Faculty of Humanities and Social Sciences: - Faculty of Science and Engineering: - Professional Services Staff:	

Accessibility Adjustments and Alternative Format requests: Everyone that registers for a session has been asked if they request any accessibility reasonable adjustments for the session, to be provided 7 days before the session. Any questions/requirements regarding accessibility that have been requested for your session will be emailed to you as soon as possible. We would be grateful if these can be actioned by you. Please let us know asap if you have any concerns.

Publicity and Tweet Sheet: There are still some registration spaces open for your session, therefore we would appreciate it if you could help to promote this event through your channels using the hashtag *#unilivimpact20*. Feel free to tag us <u>@LivResearcher</u> so that we can continue to help spread the word. We have attached again our Tweet sheet that includes some sample general tweets for you to use and edit, as well as specific ones to promote individual sessions. The Academy will continue to publicise Making an Impact 2020 across various media.

Guidance to facilitators: Reminder that advice and guidance about recommended practice for digital delivery for online sessions & workshops is available <u>here</u>. It includes top tips for both preparing and delivering session as well as links to further resources that provided detailed guidance for facilitating sessions on Zoom.

Evaluation: The Academy is keen to continually improve the services that it is providing for the research community and feedback is important to us. Therefore we again request that you please encourage those that attend to complete the evaluation survey that will be emailed to them at the end of your session. We would also be grateful if you can also complete a short evaluation form that will be provided by The Academy to yourself via email following your session(s).

If you would like any further clarification or like to discuss the details in this email further please let me know.

On behalf of the Academy, I look forward to seeing you virtually soon during Making an Impact 2020.

Best Wishes

Appendix 9: Sample Email to Hosts

Dear <<name>>,

I hope you are well. In preparation for the Making an Impact keynote session you are chairing for us on Monday, I have attached a copy of **** presentation.

We now have **54** people registered for the Keynote and information regarding the participants is in the table below.

Just a few quick notes:

- A reminder that we have created a Teams channel (Making an Impact KEF keynote) for yourself and those of us in the Academy team who will be supporting you, as we discussed it's been handy for us to have off-Zoom chats behind the scenes during the keynote. We will use this channel to post any questions that come through the chat for your reference and to save you from needing to focus on both areas.
- We will access the Zoom link for the keynote from **9.30am** on Monday so please feel free to join us as early as you can before the session so that we can answer questions you may have and to also have a run through on how you would prefer to use the Teams channel. We have found this to be very useful with our other chairs Bruce Gibson and Phil Sykes.
- We are still expecting Hamish to be on the Zoom call from 09:45am, ready to run through operational aspects of his talk and Trevor has advised us that due to a meeting, he will be joining us just before 10am.

Information about the participants for the keynote:

I paste below registrants' responses to the question "What do you hope to learn or how do you hope to benefit from this session?" that have been received to date (These have also been shared with Melanie):

Session (and Eventbrite link)	Date	Time	Current registrations (as of today)	Comments/questions for speakers/facilitators
The Knowledge Exchange Concordat: What, Why & When - Next Steps for KEF	Mon day 15 th June 2020	10:00-11:00	54 total registrations Out of which: Central Professional Services Health and Life Sciences Humanities and Social Sciences Other Science and Engineering Grand Total A more detailed breakdown, in case of interest is: Central Professional Services Professional Services Staff Health and Life Sciences Academic, Teaching and Resear PGR Student Post-Doctoral Researcher	

Session (and Eventbrite link)	Date	Time	Current registrations (as of today)	Comments/questions for speakers/facilitators
			Principal Investigator	2
			Professional Services Staff	5
			Humanities and Social Sciences	12
			Academic, Teaching and Resea	ch Staff 1
			Mid-Career Researcher	1
			Other	1
			PGR Student	1
			Post-Doctoral Researcher	4
			Professional Services Staff	4
			Other	2
			Other	2
			Science and Engineering	5_
			Academic, Teaching and Resear Early Careers Researchers (exc	
			docs and academic research staff)	2
			PGR Student	1
			Professional Services Staff	11
			Grand Total	54

I have attached again also to this email the operational and script that Saneeya sent to you on Monday for your reference and the Zoom link is also below.

<<add zoom link>>

Please let us know if you have any queries and very many thanks once again for supporting Making an Impact 2020.

Appendix 10: Sample Email to Participants

Dear All,

PLEASE READ CAREFULLY: This email contains important pre-session information

Thank you for engaging with 'Making an Impact 2020'. A printable version of the whole programme can be found here. Registration is still open for sessions in the coming weeks, which you can access here.

Important – Our programme (of interactive workshops, seminars, etc) has proven popular with hundreds of staff across the University, resulting in very large numbers on waiting lists. Can we ask you to carefully consider whether you will be able to attend and engage with all the sessions you have registered for? If you identify any sessions(s) that you feel you may not be able to fully participate in, we would encourage you to cancel your registration so that we can reallocate these places to your colleagues as soon as possible. If needed information on how to cancel your registration is here as well as information below on how you can access all online resources linked to many sessions. It is a priority of the Academy that the development opportunities we provide can be accessed by as many individual staff members as possible and we appreciate your support in helping this happen. By cancelling any registrations you are not able to participate in, in plenty of time, you will help to ensure that places can be made available to those that can.

--

Pre-session information from facilitator:

(if given)

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Joining instructions: For each session you have registered for joining instructions will be emailed to you, via the email you registered with, 1 hour before the session begins. Most sessions will be via Zoom, all you will need to use the University's Zoom licence is your MWS username (in the format username@liverpool.ac.uk) and password. When you join the session, you will be in a waiting room, the host will be able to see you are there and will admit you when the session begins. You will be informed in the waiting room of each session if it will be recorded.

Basic instructional materials for Zoom, including <u>how to log in</u>, can be found in the <u>CSD</u> Knowledge Base or via our webpages.

Social Space - A Team channel has been set up as a social space for you to network and chat informally throughout the whole of Making an Impact 2020 and will be available here. A member of the Academy will be on hand during 1st -19th June to answer any technical questions you may have.

Competition and awards: Tweeting thoughts general images and Gifs using our official Making an Impact 2020 hashtag: #unilivimpact20 is encouraged as we will have weekly prizes for the Making an Impact 2020 Twitter competition. All you have to do to enter is:

- 1. Tweet a thought (text or video) on how a session during Making an Impact 2020 has inspired your development or a gif that represents your engagement with any of the sessions.
- 2. Use the hashtag #unilivimpact20

3. Follow @LivResearcher Tag @LivResearcher in your tweet.

Gifs have been designed to recognise and value individuals who engage with #unilivimpact20 on Twitter between 1-19th June and to those individuals that fully engage with a number of different sessions.

Tweets may be used to help publicise future Making an Impact events. Don't forget that you must tag @LivResearcher in your tweets.

- Bronze Tell us what session or sessions you've registered for. Tag @LivResearcher in the Tweet!
- Silver Tell us what session or sessions you've registered for and what you hope to learn from each of them. Tag @LivResearcher in a Tweet!
- Gold Tell us what session or sessions you've attended and share a tip about what you have learnt or an action that you will take as a result of your participation. Tag @LivResearcher in a Tweet!
- Diamond Tell us what session or sessions you've attended and record a share a video testimonial about the impact on your practice.

Further information about entering and competition rules are available here.

Reminder: While many appreciate having their name, photograph and associated work shared via social media, others would prefer their work not be shared. We therefore ask you to respect the presenters'/facilitators' preferences and only share if permission has been given to do so.

Evaluation: The Academy is keen to continually improve the services that it is providing for the research community and your feedback is important to us. Therefore we request that you please complete, for all sessions that you attend the evaluation survey that will be emailed to you at the end of each session. We would greatly appreciate your comments and suggestions which will help support The Academy's commitment to provide renewed staff developmental opportunities. As part of the evaluation you will also have the opportunity to provide a testimonial (further details below).

Testimonial: Once you have attended any sessions for Making an Impact 2020, if you would be happy to provide a testimonial that can be used for advertising future Making an Impact events, please click the link on the evaluation survey to provide the testimonial and to be entered into a **prize draw** to win an Independent Liverpool card- Enjoy discounts at over 100 of Liverpool's best independents to eat, drink and shop. Save money, support locals and unearth Liverpool's hidden gems.

Resources: All online linked resources for all sessions including podcasts are available here. This page will be updated throughout Making an Impact 2020 and will be available as a permanent resource after the programme ends.

If you have any queries or additional needs that we can support you with, please email theacademy@liverpoolac.uk

We look forward to seeing you virtually during Making an Impact 2020.

Appendix 11: Evaluation (For Participants)

Making an Impact 2020: Session Evaluation

Ses	ssion Title		•••••							
Fac	ulty (please circle)): HLS	S&E	HSS		Oth	er			
Sch	ool/Institute/Dep	artment:								
Rol	e (please tick):	☐ ECR: Early Cared ☐ MCR: Mid-Care ☐ ATR: Academic, ☐ RPS: Research-F ☐ PGR: Post-Grad ☐ Other (please	er Researchers (e Teaching and Re Related Professio uate Researchers	esearch Staf onal Services s	f s Staff		_			
	For the quest	tions below, pleas	se circle:	1= N	Vot at	all (and	5 = 1	Defini	tely
1.	Was the pre-sess	sion information (useful?		1	2	3	4	5	N/A
2.	Did the session n	neet your expecta	ations?		1	2	3	4	5	
3.	Was the session	relevant to your <u>(</u>	current needs?		1	2	3	4	5	
4.	Was the session	useful to your <u>fut</u>	<u>:ure</u> needs/care	eer plans?	1	2	3	4	5	
5.	Please give any forward it useful/ no presentation, etc	t useful; what wo	-					-	rhy	
								_		

As part of The Academy's commitment to provide renewed developmental opportunities in the ongoing enhancement of research practice, we value your feedback.

Thank you for taking the time to complete this evaluation.

Appendix 12: Evaluation (For Facilitators)

Making an Impact 2020: Evaluation (For Facilitators)

Ses	sion Title	••••••			
	For the questions below, please circle:	1= Not at all	and	5 =	Definitely
	1. Was the pre-session information adequate?	1	2 3	4	5
2.	Did the venue meet the needs of your session?	1	2 3	4	5
3.	Did the facilities meet the needs of your session?	1	2 3	4	5
	and what could be done to address these in the futur feedback that you may also have.	e. We also wel	come any	positive 	

As part of The Academy's commitment to provide renewed developmental opportunities in the ongoing enhancement of research practice, we value your feedback.

Thank you for taking the time to complete this evaluation.

Appendix 13: Post-MAI 2019 – post-6 month survey

Making an Impact (Mal) 2019: Phase 2 Evaluation

Fac	ulty (please circle):	HLS	S&E	HSS		Other_			_
Sch	ool/Institute/Depar	tment:							
	e (please tick): since attending I	□ post-doc and each academic and r □ academic teach research-relater □ postgraduate st □ other (please sp	esearch staff (ex ning and research d professional se decify):	cluding post-d n staff rvices staff	oc & E(_	and	5 - D	ofinitoly)
	I have become development need	more aware of			1 1	2	3	4	5
2.	I am more mindful and out of Higher Comments:	•	or knowledge ti	ansfer in	1	2	3	4	5
3.	I have applied the professional setting Comments:	_	e from MalW20	18 in my	1	2	3	4	5
4.	I have done som related practice Comments:	ething differently	in my researc	h-impact	1	2	3	4	5
5.	I have more undersimpact as a proce	_	e importance of	research	1	2	3	4	5
6.	I have more confimpact Comments:	idence in relation	n to delivering	research	1	2	3	4	5
7.	I have engaged in Comments:	more enterprising	g activities		1	2	3	4	5

8. I have broadened my network across the University

5

	Comments:
9.	Please give any further details about how you have applied the knowledge, skills and expertise gained during Mal 2019 in your respective work environments.
10.	What would success one year after Mal 2019 look like for you?

If you would be willing for your research career achievements to be showcased as part of a case study, please email <<email address>> to discuss this opportunity further.

As part of The Academy's commitment to provide renewed developmental opportunities in the ongoing enhancement of research practice, we value your feedback.

Thank you for taking the time to complete this evaluation.

Appendix 14: MAIW 2019 – post-6 month survey results

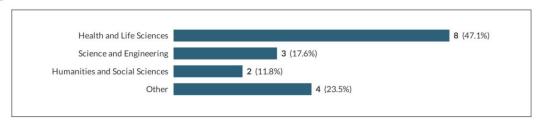
Jisc Online surveys

MalW2018 Phase Two Evaluation: Have your say in Making an Impact Activity 2019!

Showing 17 of 17 responses

Showing **all** responses Showing **all** questions Response rate: 17%

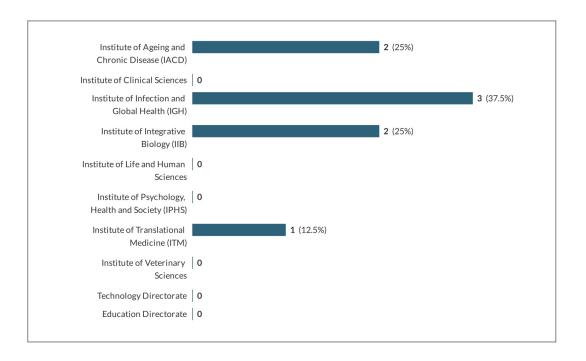
1 Which Faculty are you based in?



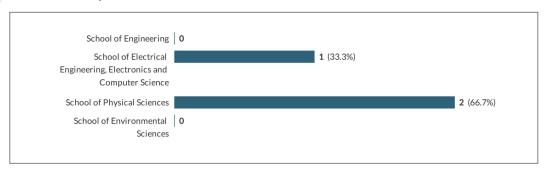
1.a If you selected Other, please specify:

Showing all 4 responses				
Research, Partnerships and Innovation	412565-412556-42800110			
Professional Services	412565-412556-42799630			
Professional Services	412565-412556-42820695			
Research Partnerships & Innovation	412565-412556-42821396			

1.b Which Institute are you based in?



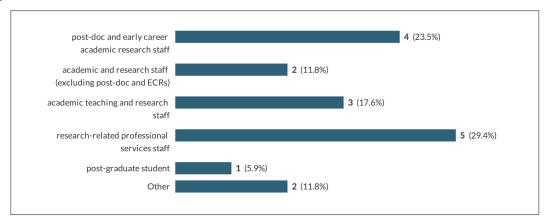
1.c Which School are you based in?



1.d Which School are you based in?



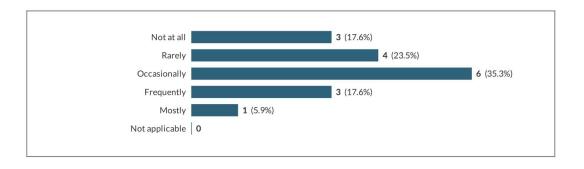
2 What is your role?



2.a If you selected Other, please specify:

Showing all 2 responses	
Technical Services	412565-412556-42799569
Professional services staff in external relations	412565-412556-42820695

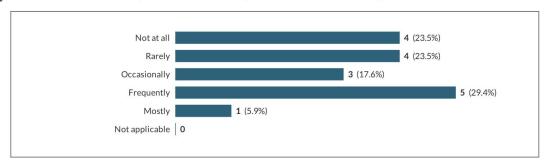
3 I have become more aware of my own professional development needs.



3.a Please explain your answer to Q3 above.

Showing first 5 of 10 responses				
The question above doesn't directly correlate to the relevance of the answer I have provided as the MalW did not directly contribute to awareness of my own professional development needs. I have become more aware through general awareness of the University and my own working area.	412565-412556-42799569			
work has been quite busy	412565-412556-42799630			
My awareness has not changed as a result of Making an Impact Week 2018.	412565-412556-42800698			
I am already quite aware on my professional development needs as it has always been important to me	412565-412556-42820695			
Impact already a major part of the role. Development need linked to wider management of institutional impact processes.	412565-412556-42821396			

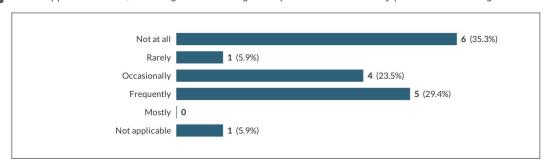
4 I am more mindful of the potential for knowledge transfer in and out of Higher Education.



4.a Please explain your answer to Q4 above.

Showing first 5 of 11 responses	
This has always been the case and again not a directly related output from the event, although the event itself did provide a highlight of the relevance and importance of knowledge transfer.	412565-412556-42799569
Attended session on Liverpool City Region so more aware of the immediate impact of our research, especially in economic terms.	412565-412556-42799630
My awareness has not changed as a result of Making an Impact Week 2018.	412565-412556-42800698
This is already my main role	412565-412556-42817364
Again I am already aware of this	412565-412556-42820695

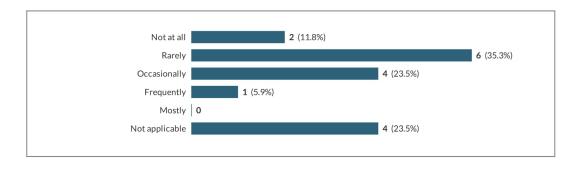
5 I have applied the skills/knowledge from Making an Impact Week 2018 in my professional setting.



5.a Please explain your answer to Q5 above.

Showing first 5 of 7 responses					
My role falls into the category of 'Other' as defined by the questionnaire and the focus of MaIW seemed principally towards academic colleagues, although it did provide an opportunity for the participation of Professional Services staff and to visit other areas across the University.	412565-412556-42799569				
I only attended 1 session (LCR)	412565-412556-42799630				
I am more aware of relevant resources and people on campus	412565-412556-42800698				
Ongoing part of the role.	412565-412556-42821396				
Yes, mainly the knowledge of networking with others at the university	412565-412556-42855138				

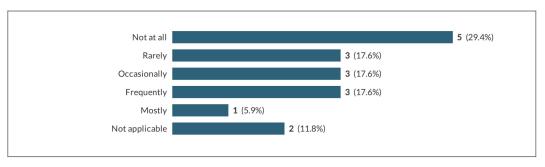
6 I have done something differently in my research-impact related practice.



6.a Please explain your answer to Q6 above.

Showing first 5 of 6 responses				
My role falls into the category of 'Other' as defined by the questionnaire.	412565-412556-42799569			
When discussing possible pathways to impact with applicants.	412565-412556-42799630			
System and process improvement for developing impact.	412565-412556-42821396			
Not really had opportunity to change my practice yet	412565-412556-42855138			
But this was not related to impact week - we carried out activites we had planned to do anyway.	412565-412556-43150136			

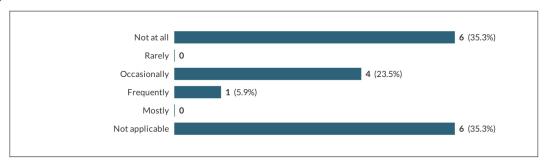
1 have more understanding about the importance of research impact as a process.



7.a Please explain your answer to Q7 above.

Showing first 5 of 8 responses					
My role falls into the category of 'Other' as defined by the questionnaire.	412565-412556-42799569				
In terms of knowledge exchange the session was very insightful.	412565-412556-42799630				
This is already my main role. I would describe impact as a process, it is (hopefully) the result of a process.	412565-412556-42817364				
Already aware.	412565-412556-42821396				
Yes, especially with REF looming	412565-412556-42855138				

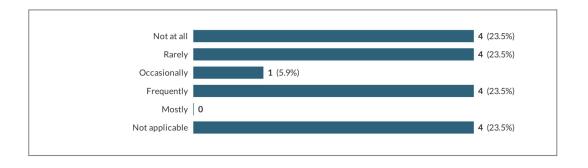
8 I have more confidence in relation to delivering research impact.



8.a Please explain your answer to Q8 above.

Showing first 5 of 6 responses	
My role falls into the category of 'Other' as defined by the questionnaire. I understand the importance of this factor as it is applied across the University but my role has limited direct capacity to engage in an influential way to inform and contribute directly towards the direct delivery.	412565-412556-42799569
Sadly I don't do research but I can explain impact to researchers.	412565-412556-42799630
Role involved development not delivery	412565-412556-42821396
Have ideas, but not sure we are encouraged by Pls to think outside the box in terms of making impact	412565-412556-42855138
The session I attended was informative but not related to confidence.	412565-412556-43150136

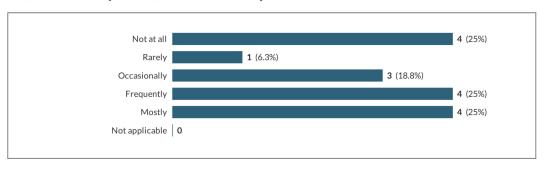
9 I have engaged in more enterprising activities.



9.a Please explain your answer to Q9 above.

Showing first 5 of 9 responses	
The MalW was useful in providing opportunities to see the diverse range of activities undertaken in the University. This contributed in a way towards engagement in enterprising activities, although my role requires the application of initiative and resourcefulness as part of the expected work practices.	412565-412556-42799569
too busy unfortunately.	412565-412556-42799630
What is an enterprising activity?	412565-412556-42800698
This is already my main role	412565-412556-42817364
This is core to my role in development	412565-412556-42820695

10 I have broadened my network across the University.



10.a Please explain your answer to Q10 above.

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The MalW contributed towards this but it is also a normal and key part of my work and role.	412565-412556-42799569
my co-presenter invited me to speak in his School about the subject. Met a lot of HSS professional services staff.	412565-412556-42799630
Again this is a core requirement to my role	412565-412556-42820695
events like MAIW help to increase the network of impact people	412565-412556-42821396
Yes, was great opportunity to meet others	412565-412556-42855138

Please give any further details about how you have applied the knowledge, skills and expertise gained during Making an Impact Week 2018 in your respective work environments. Where possible, please indicate specific sessions which supported your development.

Showing first 5 of 7 responses	
The tour of the MIF was excellent and it was good to see a building designed around the functional delivery requirements of users. It was also great to see industry partnerships integrated into the space.	412565-412556-42799569
Trevor Macmillan talk was very useful	412565-412556-42817364
It has acted as a reminder for what I am aware of already	412565-412556-42820695
Delivery of sessions to relevant groups assisting impact leads with their local needs / sessions Developing institutional processes / procedures for impact development	412565-412556-42821396
Elevator pitch for starting conversations with people	412565-412556-42855138

12 What would success one year after Making an Impact Week 2018 look like for you?

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Everyone knowing what impact is and agreeing that it's great and worth the effort. Followed by global shift in the use of plastic and drastic reduction in consumption/production of throwaway clothing.	412565-412556-42799630
Being able to apply Impact Week resources to my specific research area (basic science), with the support of the University	412565-412556-42800698
That I am making an improved contribution to the University	412565-412556-42820695
Greater awareness / understanding More local level drive via the dedicated leads Greater interdisciplinary activity	412565-412556-42821396
A repeat event, the fact the University is willing to invest in these sorts of training exercises for us is really encouraging	412565-412556-42855138

Please give suggestions of the types and topics of sessions for Making an Impact 2019 and wider development activity that would be useful to support your continuining professional development.

Showing first 5 of 10 responses	
Something for people who think their work won't ever have impact - on the various alternative ways they can get involved in the wider vision of why universities exist for the greater good. How to set up your own podcast or blog (and sustain it). Impact retreat - a relaxation or mutual support session for anyone involved in writing Impact Case Studies	412565-412556-42799630
More time for feedback and discussion among participantsespecially from different departments/faculties. Include impact / professional development resources relevant to basic science research	412565-412556-42800698
Career opportunities in KE and Impact	412565-412556-42817364
The impact of continued professional development to both the individual and the organisation	412565-412556-42820695
More practical examples of brining impact networks together Focus on different areas of impact development - policy, health, economic, cultural etc. Better recording / reporting / showcasing of impact activity specific cross discipline 'sandpits' for impact idea development	412565-412556-42821396

